



**Michelle Mullen, M. Ed.**  
*Chief Mission Delivery Officer*

Michelle oversees the team that ensures that girls and volunteers are inspired by, and engaged with, the Girl Scout mission. The team recruits and engages members and supports troops and service units so all Girl Scouts can develop into strong leaders. It implements local and national programs in STEM, outdoor, entrepreneurship, and life skills, ensuring those programs are relevant and meaningful to girls in K-12.

As a Girl Scout volunteer for 16 years, Michelle has equipped and empowered girls to take the lead, make decisions, and design their pathways. She also has engaged volunteers to become community leaders, advocates, teachers, and champions.

Michelle is the former executive VP at AVID Center, a national education nonprofit. She developed and executed program resources, professional learning, and implementation support systems so schools can close opportunity and expectations gaps for students. She also spent 16 years as a passionate educator at CSU San Marcos and several high schools.

Michelle earned a bachelor's degree in English and a master's in education from the University of San Diego. She and her husband, both San Diego natives, raised two daughters who are lifetime Girl Scouts.